Statistical Section

This section of the City of Palm Coast's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the city's overall financial health.

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|--|------|
| Financial Trends | 111 |
| These schedules contain trend information to help the reader understand how the City's financial preformance and well-being have changed over time. | |
| Revenue Capacity | 116 |
| These Schedules contain information to help the reader assess the factors affecting the City's ability to generate its property taxes | |
| Debt Capacity | 120 |
| These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future. | |
| Demographic and Economic Information | 125 |
| These schedules offer demographic and economic indicators to help the reader undersand the environment within which the City's financial activities take place and to help make comparisons over time and with other governments | |
| Operating Information | 127 |
| These schedules contain information about the City's operations and resources to help the reader understand how the city's financial information related to the services the City's provides and the activities it performs. | |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented Statement 34 in 2000; schedules presenting government-wide information include information beginning in that year.



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Schedule 1
City of Palm Coast, Florida
Net Assets by Component,
Last Ten Fiscal Years
(accrual basis of accounting)

| , | | Fiscal Year | | | | | | | | | | |
|---|-------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--|--|
| • | 2000 | 2001 | 2002 | 2003 | 2004 (1) | 2005 (2) | 2006 | 2007 | 2008 | 2009 | | |
| Governmental activities | | | | | | | | | | | | |
| Invested in capital assets, net of related debt | \$382,928 | \$4,763,505 | \$167,192,568 | \$171,361,402 | \$180,740,187 | \$188,058,574 | \$200,311,305 | \$228,447,143 | \$267,361,577 | \$296,098,069 | | |
| Restricted | 147,938 | 27,338 | 17,538 | 18,168 | 5,950,159 | 20,866,845 | 34,114,771 | 32,324,411 | 21,477,931 | 8,201,392 | | |
| Unrestricted | 1,107,096 | 7,355,731 | 13,041,435 | 14,698,845 | 9,707,728 | 13,953,120 | 21,046,064 | 15,686,738 | 16,811,638 | 19,321,526 | | |
| Total governmental activities net assets | \$1,637,962 | \$12,146,574 | \$180,251,541 | \$186,078,415 | \$196,398,074 | \$222,878,539 | \$255,472,140 | \$276,458,292 | \$305,651,146 | \$323,620,987 | | |
| Business-type activities | | | | | | | | | | | | |
| Invested in capital assets, net of related debt | - | - | - | - | \$1,704,059 | \$13,854,695 | \$20,287,134 | \$36,693,625 | \$49,857,685 | \$60,854,530 | | |
| Restricted | - | - | - | - | 5,288,252 | 7,733,922 | 15,509,631 | 15,436,579 | 12,965,853 | 6,051,501 | | |
| Unrestricted | - | - | - | - | \$3,745,088 | \$9,345,746 | \$9,897,342 | \$11,234,724 | \$11,746,111 | \$11,977,264 | | |
| Total business-type activities net assets | - | - | - | - | \$10,737,399 | \$30,934,363 | \$45,694,107 | \$63,364,928 | \$74,569,649 | \$78,883,295 | | |
| Primary government | | | | | | | | | | | | |
| Invested in capital assets, net of related debt | \$382,928 | \$4,763,505 | \$167,192,568 | \$171,361,402 | \$182,444,246 | \$201,913,269 | \$220,598,439 | \$265,140,768 | \$317,219,262 | \$356,952,599 | | |
| Restricted | 147,938 | 27,338 | 17,538 | 18,168 | 11,238,411 | 28,600,767 | 49,624,402 | 47,760,990 | 34,443,784 | 14,252,893 | | |
| Unrestricted | 1,107,096 | 7,355,731 | 13,041,435 | 14,698,845 | 13,452,816 | 23,298,866 | 30,943,406 | 26,921,462 | 28,557,749 | 31,298,790 | | |
| Total primary government net assets | \$1,637,962 | \$12,146,574 | \$180,251,541 | \$186,078,415 | \$207,135,473 | \$253,812,902 | \$301,166,247 | \$339,823,220 | \$380,220,795 | \$402,504,282 | | |

Note: The City of Palm Coast was incorporated on December 31, 1999. The city began to report accrual information when it implemented GASB Statement 34 in fiscal year 2000.

- (1) The City purchased the local water and wastewater utility on October 30, 2003, and established a solid waste enterprise fund during the fiscal year.
- (2) The City and the Palm Coast Community Service Corporation (PCCSC) merged during the fiscal year and a Stormwater enterprise fund was created.

Schedule 2 City of Palm Coast, Florida Changes in Net Assets, Last Ten Fiscal Years (accrual basis of accounting)

| | | | | Fiscal Year | | | | | | | | | | |
|---|----------------|-------------|--------------|--------------|----------------|--------------|---------------------|--------------|---------------|----------------|--|--|--|--|
| • | 2000 | 2001 | 2002 | 2003 | 2004 (1) | 2005 (2) | 2006 | 2007 | 2008 | 2009 | | | | |
| Expenses | | | | | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | | | | | |
| General government | \$640,638 | \$4,003,411 | \$4,735,135 | \$6,105,902 | \$8,388,301 | \$6,821,382 | \$8,721,369 | \$8,358,244 | \$8,222,494 | \$9,089,652 | | | | |
| Public safety | 1,148 | 2,229,349 | 2,391,106 | 2,837,067 | 3,643,368 | 4,450,045 | 6,339,499 | 7,749,060 | 8,270,787 | 9,558,547 | | | | |
| Transportation and physical | | | | | | | | | | | | | | |
| environment | - | 1,617,073 | 5,003,610 | 5,449,800 | 6,589,005 | 7,054,196 | 8,776,023 | 9,535,259 | 10,580,806 | 12,035,335 | | | | |
| Culture and recreation | - | 442,020 | 723,718 | 687,477 | 1,047,729 | 1,696,730 | 2,101,421 | 2,535,047 | 2,692,254 | 2,710,434 | | | | |
| Interest on long-term debt | 657 | 10,296 | 84,073 | 39,515 | 17,983 | 39,017 | 19,208 | 291,244 | 264,240 | 314,337 | | | | |
| Total governmental activities expenses | 642,443 | 8,302,149 | 12,937,642 | 15,119,761 | 19,686,386 | 20,061,370 | 25,957,520 | 28,468,854 | 30,030,581 | 33,708,305 | | | | |
| Business-type activities: | | | | | | | | | | | | | | |
| Utility | - | - | - | - | 15,619,664 | 18,667,179 | 22,329,065 | 24,748,547 | 27,047,807 | 32,873,576 | | | | |
| Solid Waste | - | - | - | - | 1,490,093 | 3,733,373 | 4,359,944 | 6,352,603 | 7,436,948 | 6,967,672 | | | | |
| Stormwater | - | - | - | - | - | 1,270,065 | 3,680,413 | 3,469,901 | 3,419,649 | 3,654,793 | | | | |
| Golf Course | - | - | - | - | - | - | - | - | 31,989 | 84,219 | | | | |
| Tennis Center | - | - | - | - | - | - | - | - | 226,646 | 242,969 | | | | |
| Total business-type activities expenses | \$0 | \$0 | \$0 | \$0 | \$17,109,757 | \$23,670,617 | \$30,369,422 | \$34,571,051 | \$38,163,039 | \$43,823,229 | | | | |
| Total primary government expenses | \$642,443 | \$8,302,149 | \$12,937,642 | \$15,119,761 | \$36,796,143 | \$43,731,987 | \$56,326,942 | \$63,039,905 | \$68,193,620 | \$77,531,534 | | | | |
| Program Revenues Governmental activities: Charges for services: | | | | | | | | | | | | | | |
| General government | 30,330 | \$1,866,209 | \$3,197,287 | \$5,157,949 | \$6,960,846 | \$7,723,865 | \$8,477,215 | \$3,631,863 | \$3,575,723 | \$2,409,425 | | | | |
| Public safety | 50,550 | 90,248 | 56,640 | 871,075 | 118,086 | 170,604 | 214,074 | 279,066 | 468,618 | 1,028,174 | | | | |
| Transportation and physical | - | 90,240 | 30,040 | 671,075 | 1 10,000 | 170,004 | 214,074 | 279,000 | 400,010 | 1,020,174 | | | | |
| environment | _ | 232,634 | 82,915 | 1,692,582 | 208,305 | 276.940 | 344,155 | 160,299 | 123,281 | 93,136 | | | | |
| Culture and recreation | _ | 117,090 | 74,544 | 1,634,750 | 120,901 | 186,165 | 244,630 | 267,788 | 239,941 | 193,571 | | | | |
| Operating grants and contributions | 60,207 | 4,660 | 3,600 | 83,102 | 2,540,442 | 2,032,933 | 2,481,156 | 2,227,021 | 2,482,829 | 2,696,553 | | | | |
| Capital grants and contributions | - | - | 5,032,608 | 151,000 | 4,911,700 | 16,970,920 | 19,533,215 | 9,809,343 | 23,416,000 | 11,116,163 | | | | |
| Total governmental activities program | 90,537 | 2,310,841 | 8,447,594 | 9,590,458 | 14,860,280 | 27,361,427 | 31,294,445 | 16,375,380 | 30,306,392 | 17,537,022 | | | | |
| revenues | | | | | | | | | | | | | | |
| Business-type activities: | | | | | | | | | | | | | | |
| Charges for services: | | | | | | | | | | | | | | |
| Utility | - | - | - | - | 16,005,064 | 21,204,365 | 25,503,330 | 25,893,437 | 24,401,358 | 27,690,432 | | | | |
| Solid Waste | - | - | - | - | 1,450,510 | 3,667,701 | 4,003,761 | 6,843,240 | 7,278,358 | 7,498,306 | | | | |
| Stormwater Golf Course | - | - | - | - | - | 1,673,827 | 3,071,992 | 4,046,556 | 3,685,785 | 5,112,097 | | | | |
| Tennis Center | - | - | _ | - | - | - | - | - | 109,791 | 153,925 | | | | |
| Operating grants and contributions | _ | _ | _ | _ | _ | _ | 2,673,226 | _ | - | - | | | | |
| Capital grants and contributions | - | - | - | - | 10,011,548 | 17,760,957 | 9,743,906 | 15,174,755 | 9,175,206 | 12,605,884 | | | | |
| Total business-type activities program revenues | - | - | - | - | 27,467,122 | 44,306,850 | 44,996,215 | 51,957,988 | 44,650,498 | 53,060,644 | | | | |
| Total primary government program revenues | \$90,537 | \$2,310,841 | \$8,447,594 | \$9,590 458 | \$42,327,402 | \$71,668 277 | \$76,290,660 | \$68,333,368 | \$74.956 890 | \$70.597 666 | | | | |
| .01011000 | 400,007 | +=,0.0,011 | ÷ 5, , 50 1 | +0,000,100 | + :=,o=: , roz | Ţ,CCC,=11 | Ţ. 0,200,000 | + ==,==,== | + : :,000,000 | + : 0,00: ,000 | | | | |

| | Fiscal Year | | | | | | | | | | |
|--|-----------------|---------------|----------------|-----------------|---------------|--------------|--------------|----------------|--------------|----------------|--|
| | 2000 | 2001 | 2002 | 2003 | 2004 (1) | 2005 (2) | 2006 | 2007 | 2008 | 2009 | |
| Net (Expense)/Revenue | | | | | | | | | | | |
| Governmental activities | (\$551,906) | (\$5,991,308) | (\$4,490,048) | (\$5,529,303) | (\$4,826,106) | \$7,300,057 | \$5,336,925 | (\$12,093,474) | \$275,811 | (\$16,171,283) | |
| Business-Type activities | - | - | - | - | 10,357,365 | 20,636,233 | 14,626,793 | 17,386,937 | 6,487,459 | 9,237,415 | |
| Total primary government net expense | (\$551,906) | (\$5,991,308) | (\$4,490,048) | (\$5,529,303) | \$5,531,259 | \$27,936,290 | \$19,963,718 | \$5,293,463 | \$6,763,270 | (\$6,933,868) | |
| General Revenues and Other Changes in Ne | t Assets | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | | |
| Taxes | | | | | | | | | | | |
| Property taxes | - | \$4,882,939 | \$5,981,826 | \$6,539,567 | \$7,855,523 | \$10,218,772 | \$14,720,753 | \$19,902,970 | \$20,620,265 | \$18,211,813 | |
| Sales and use taxes | - | - | 4,066,291 | 2,202,280 | 1,878,066 | 2,649,771 | 2,617,198 | 2,434,474 | 2,458,212 | 2,422,436 | |
| Telecommunication services tax | - | - | 1,107,968 | 1,531,099 | 1,634,060 | 1,980,363 | 2,430,169 | 2,616,030 | 3,431,800 | 2,726,666 | |
| Franchise Fees | - | 174,310 | 203,115 | 103,024 | 79,730 | 9,651 | - | - | 571,591 | 58,423 | |
| Intergovernmental revenue | 1,872,119 | 8,869,143 | 3,319,553 | 2,016,034 | 2,128,690 | 2,730,825 | 3,310,749 | 3,095,179 | 3,364,679 | 3,310,696 | |
| Unrestricted investment earnings | 13,096 | 236,059 | 176,256 | 186,128 | 197,427 | 750,053 | 2,358,173 | 3,515,416 | 2,132,333 | 1,244,703 | |
| Rental income | - | - | - | - | - | - | - | - | - | 102,334 | |
| Miscellaneous | 75 | 321,961 | 1,346,908 | 131,716 | 6,006 | 24,443 | 35,711 | 240,871 | 128,620 | 75,211 | |
| Gain (Loss) on sale of capital assets | - | - | - | (20,803) | 8,895 | 93,575 | 25,115 | 66,891 | 14,653 | 231,860 | |
| Capital contributions not restricted to | | | | | | | | | | | |
| specific programs | 304,578 | 2,015,508 | 156,393,098 | - | - | - | 802,047 | 61,260 | - | - | |
| Transfers | | - | - | - | 24,500 | 722,955 | 956,761 | 1,146,535 | (3,805,110) | 5,756,982 | |
| Total governmental activities | 2,189,868 | 16,499,920 | 172,595,015 | 12,689,045 | 13,812,897 | 19,180,408 | 27,256,676 | 33,079,626 | 28,917,043 | 34,141,124 | |
| Business-type activities: | | | | | | | | | | | |
| Unrestricted investment earnings | _ | _ | _ | _ | 148,549 | 539,671 | 1,089,712 | 1,430,419 | 912,152 | 833,213 | |
| Transfers | _ | _ | - | _ | (24,500) | (722,955) | (956,761) | (1,146,535) | 3,805,110 | (5,756,982) | |
| Total business-type activities | | - | - | - | 124,049 | (183,284) | 132,951 | 283,884 | 4,717,262 | (4,923,769) | |
| Total primary government | \$2,189,868 | \$16,499,920 | \$172,595,015 | \$12,689,045 | \$13,936,946 | \$18,997,124 | \$27,389,627 | \$33,363,510 | \$33,634,305 | \$29,217,355 | |
| Change in Net Accets | | | | | | | | | | | |
| Change in Net Assets Governmental activities | \$1.637.062 | \$10 508 612 | \$168,104,967 | \$7,159,742 | \$8,986,791 | \$26,480,465 | \$32,593,601 | \$20,986,152 | \$29.192.854 | \$17,969,841 | |
| Business-Type activities | φ1,031,902 - | φ 10,506,612 | φ 100, 104,907 | φ1,109,142 - | 10,481,414 | 20,452,949 | 14,759,744 | 17,670,821 | 11,204,721 | 4,313,646 | |
| Total primary government | \$1,637,962 | \$10,508,612 | \$168,104,967 | \$7,159,742 | \$19,468,205 | \$46,933,414 | \$47,353,345 | \$38,656,973 | \$40,397,575 | \$22,283,487 | |
| • • • | | | | | | | | | | | |

Note: The City of Palm Coast was incorporated on December 31, 1999. The city began to report accrual information when it implemented GASB Statement 34 in fiscal year 2000. Capital contributions not restricted to specific programs totaling \$156,393,098 in fiscal year 2002 represents land and infrastructure contributed to the City by Flagler County

⁽¹⁾ The City purchased the local water and wastewater utility on October 30, 2003, and established a solid waste enterprise fund during the fiscal year.

⁽²⁾ The City and the Palm Coast Community Service Corporation (PCCSC) merged during the fiscal year and a Stormwater enterprise fund was created.

Schedule 3
City of Palm Coast, Florida
Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)

| (mounica acoraar bacro or accounting) | | | | | | | | | | |
|---------------------------------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | | | | Fiscal | Year | | | | |
| - | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| General Fund | | | | | | | | | | |
| Reserved | \$ - | \$ 288,747 | \$ 847,267 | \$ 820,575 | \$ 605,668 | \$ 1,443,695 | \$ 1,103,293 | \$ 2,933,294 | \$ 2,106,699 | \$ 7,141,109 |
| Unreserved | 1,242,949 | 2,661,069 | 2,763,569 | 3,714,792 | 5,849,129 | 9,168,444 | 13,572,557 | 10,210,163 | 13,023,776 | 10,033,713 |
| Total general fund | \$1,242,949 | \$2,949,816 | \$3,610,836 | \$4,535,367 | \$6,454,797 | \$10,612,139 | \$14,675,850 | \$13,143,457 | \$15,130,475 | \$17,174,822 |
| All Other Governmental Funds | | | | | | | | | | |
| Reserved | \$ - | \$ - | \$ 908,544 | \$ 1,204,184 | \$ 2,158,702 | \$ 7,009,041 | \$ 4,996,572 | \$ 4,129,475 | \$ - | \$4,500,000 |
| Unreserved, reported in: | | | | | | | | | | |
| Capital projects funds | - | 4,246,865 | 6,871,420 | 4,746,588 | 2,633,691 | 2,656,158 | 6,313,502 | 9,341,010 | 7,899,230 | 7,517,095 |
| Special revenue funds | 12,085 | 337,578 | 1,949,095 | 4,840,163 | 5,693,586 | 15,638,859 | 29,286,584 | 21,725,136 | 14,071,339 | (2,143,495) |
| Total all other governmental funds | \$12,085 | \$4,584,443 | \$9,729,059 | \$10,790,935 | \$10,485,979 | \$25,304,058 | \$40,596,658 | \$35,195,621 | \$21,970,569 | \$9,873,600 |
| | | | | | | | | | | |

Note: The City of Palm Coast was incorporated on December 31, 1999.

Schedule 4
City of Palm Coast, Florida
Changes in Fund Balances, Governmental Funds,
Last Eight Fiscal Years
(modified accrual basis of accounting)

| (modified accrual basis of accounting) | | | _ | ional Voor | | | | |
|---|--------------|----------------------|----------------------|--------------------|--------------|---------------|----------------|------------------------|
| | 2002 | 2003 | 2004 | iscal Year 2005 | 2006 | 2007 | 2008 | 2009 |
| Revenues | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2006 | 2009 |
| Taxes | \$11,359,200 | \$11,571,061 | \$12,941,610 | \$16,174,220 | \$21,670,939 | \$30,198,339 | \$26,759,295 | \$26,307,061 |
| Licenses and permits | 2,790,824 | 4,209,977 | 5,910,993 | 6,525,597 | 6,161,259 | 2,578,103 | 2,572,951 | 1,147,673 |
| Intergovernmental revenues | 8,355,761 | 2,140,974 | 3,374,899 | 5,004,586 | 4,522,431 | 828,706 | 9,512,770 | 4,843,895 |
| Charges for services | 478,571 | 2,140,974 846,087 | 1,574,693 | 2,667,712 | 3,952,844 | 4,712,369 | 5,295,879 | 4,043,693 |
| Special assessments | 470,371 | 040,007 | 1,574,093 | | | 4,712,309 | 5,295,679 | 38,701 |
| Fines and forfeitures | - 00.705 | - 159,381 | 120.010 | - 227,706 | - 868,468 | - 767,936 | - 805,046 | , |
| Impact fees | 90,795 | 2,313,325 | 129,910 4,002,575 | 15,220,838 | 11,503,871 | 4,608,972 | 3,270,897 | 1,398,511 1,281,486 |
| Contributions | - | 2,313,323 | 4,002,575 | | | | | |
| | - | - | - | 146,100 | 7,396,000 | 1,808,376 | 12,719 | 21,295 |
| Rental income | 470 700 | - | 407.400 | - | - 0.000.074 | - 0.440.070 | - 0.075.040 | 102,334 |
| Investment Earnings | 173,786 | 186,128 | 197,186 | 741,840 | 2,326,074 | 3,449,378 | 2,075,610 | 1,203,109 |
| Miscellaneous | 1,316,955 | 247,616 | 6,006 | 14,968 | 34,831 | 249,308 | 118,941 | 75,211 |
| Total revenues | 24,565,892 | 21,674,549 | 28,137,872 | 46,723,567 | 58,436,717 | 49,201,487 | 50,424,108 | 40,616,692 |
| Expenditures | | | | | | | | |
| Current: | | | | | | | | |
| General government | 4,711,537 | 6,841,677 | 8,455,664 | 7,673,946 | 10,130,835 | 11,608,405 | 12,074,244 | 11,642,333 |
| Public safety | 2,288,508 | 2,681,225 | 3,549,167 | 4,280,179 | 6,189,208 | 7,530,760 | 8,003,618 | 9,820,736 |
| Transportation and physical environment | 4,869,617 | 3,365,153 | 4,476,099 | 4,357,076 | 5,657,983 | 6,162,459 | 6,530,163 | 7,014,650 |
| Culture and recreation | 712,316 | 602,408 | 1,002,543 | 1,536,105 | 1,773,901 | 2,054,595 | 2,097,824 | 1,991,501 |
| Capital outlay | 6,840,516 | 3,548,620 | 11,260,891 | 9,431,598 | 14,409,198 | 28,863,676 | 28,797,726 | 27,990,100 |
| Debt Service: | | | | | | | | |
| Principal | 64,999 | 2,598,933 | 77,510 | 138,301 | 55,158 | 37,318 | 34,735 | 36,150 |
| Interest and Other | 84,073 | 33,037 | 17,983 | 23,109 | 9,634 | 286,954 | 264,240 | 314,337 |
| Total expenditures | 19,571,566 | 19,671,053 | 28,839,857 | 27,440,314 | 38,225,917 | 56,544,167 | 57,802,550 | 58,809,807 |
| Excess of revenues over (under) expenditures | 4,994,326 | 2,003,496 | (701,985) | 19,283,253 | 20,210,800 | (7,342,680) | (7,378,442) | (18,193,115) |
| Other Financing Sources (Uses) | | | | | | | | |
| Sale of capital assets | _ | _ | 905,280 | _ | _ | _ | _ | 2,903,420 |
| Loan and capital lease proceeds | 954,279 | 98,811 | 53,811 | - | - | - | _ | - |
| Transfers In | 900,216 | 980,622 | 904,436 | 973,133 | 819,193 | 1,051,078 | 1,112,077 | 5,792,243 |
| Transfers Out | (1,043,185) | (1,096,522) | (879,936) | (1,280,965) | (1,673,682) | (641,829) | (4,971,669) | (555,170) |
| Total other financing sources (uses) | 811,310 | (17,089) | 983,591 | (307,832) | (854,489) | 409,249 | (3,859,592) | 8,140,493 |
| Net change in fund balances | \$5,805,636 | \$1,986,407 | \$281,606 | \$18,975,421 | \$19,356,311 | (\$6,933,431) | (\$11,238,034) | (\$10,052,622) |
| Debt Service as a percentage of noncapital expenditures | 1.18% | 19.51% | 0.55% | 0.90% | 0.27% | 1.19% | 1.04% | 1.15% |

Note: The City of Palm Coast was incorporated on December 31, 1999. Information regarding Capital Outlay is not available for fiscal years 2000 and 2001.

Schedule 5
City of Palm Coast, Florida
Assessed Value and Actual Value of Taxable Property,
Last Seven Fiscal Years

| Fiscal Year Ended | Residential | Commercial | Industrial | Agricultural | Institutional | Governmental | Other | Less: Homestead | Less: Save our | Less: Tax-Exempt | Total Taxable Assessed | Total Direct Tax |
|-------------------|-----------------|---------------|--------------|--------------|---------------|---------------|---------------|--------------------|-------------------|---------------------|---------------------------|---------------------|
| September 30, | Property | Property | Property | Property | Property | Property | Property | Exemption (1) | Homes (2) | Property | Value | Rate |
| 2003 | \$2,051,254,318 | \$194,862,777 | \$26,395,838 | \$5,798,060 | \$39,438,049 | \$100,525,175 | \$196,993,077 | \$321,753,386 | \$92,574,202 | \$217,199,078 | \$1,983,740,628 | \$3.40 |
| 2004 | 2,528,271,398 | 232,047,340 | 31,357,801 | 7,760,475 | 42,679,835 | 139,464,416 | 214,309,963 | 354,573,215 | 165,002,148 | 270,418,934 | \$2,405,896,931 | \$3.40 |
| 2005 | 3,454,001,811 | 254,715,262 | 30,507,106 | 8,346,686 | 26,661,862 | 180,732,585 | 259,118,929 | 393,810,094 | 347,134,776 | 378,735,156 | \$3,094,404,215 | \$3.40 |
| 2006 | 5,138,381,360 | 300,963,171 | 34,861,566 | 8,561,550 | 36,578,109 | 189,285,651 | 277,949,484 | 441,240,549 | 692,335,627 | 408,149,787 | \$4,444,854,928 | \$3.40 |
| 2007 | 7,209,873,840 | 395,823,530 | 39,036,957 | 22,762,740 | 43,289,461 | 212,526,036 | 365,126,897 | 486,806,902 | 1,075,079,176 | 486,558,894 | \$6,239,994,489 | \$3.25 |
| 2008 | 7,966,142,375 | 513,581,436 | 57,316,405 | 82,932,630 | 46,282,002 | 302,740,605 | 391,307,071 | 519,386,257 | 1,135,486,199 | 695,552,647 | \$7,009,877,421 | \$2.96 |
| 2009 | 7,048,853,617 | 626,574,296 | 56,439,734 | 64,271,265 | 63,863,079 | 344,342,373 | 425,467,243 | 1,153,749,410 | 693,792,399 | 650,304,629 | \$6,131,965,169 | \$2.96 |

Source: Flagler County Property Appraiser, based on preliminary values provided by July 1 of each year for 2003-2005. Fiscal year 2006 is based on final taxable values provided in October of each year. Detailed breakdown of final taxable values for 2003-2005 is not available.

Note: The City of Palm Coast was incorporated on December 31, 1999. Detailed information is not readily available for fiscal years 2000 to 2002. Property in the city is reassessed each year, and visited at least once every three years. Property is assessed at actual value, therefore the assessed values are equal to actual value. Tax rates are per \$1,000 of assessed value.

- (1) Every person who has legal or equitable title to real property in the State of Florida, who resides on the property and makes it their permanent home is entitled to a \$25,000 exemption for the tax years 2003-2007. Starting in tax year 2008, the exemption was increased to \$50,000, with an additional \$25,000 for ages 65 and older.
- (2) The Florida Constitution has been amended effective January 1, 1995 to limit any annual increase in the assessed value of residential property with a Homestead Exemption to 3 percent or the Consumer Price Index percent change, whichever is lower. This limitation does not include any change, addition or improvement to a homestead.

Schedule 6
City of Palm Coast, Florida
Direct and Overlapping Property Tax Rates,
Last Ten Fiscal Years
(rate per \$1,000 of assessed value)

| | | | | Overlappi | ng Rates (2) | |
|--------|----------|----------|----------|------------------|------------------|----------------|
| | City | | | East Flagler | St Johns River | Florida Inland |
| Fiscal | Direct | School | Flagler | Mosquito Control | Water Management | Navigation |
| Year | Rate (1) | District | County | District | District | District |
| | | | | | | |
| 2000 | - | \$9.5870 | \$5.5167 | \$0.3420 | \$0.4820 | \$0.0440 |
| 2001 | 3.15000 | 9.46900 | 5.10910 | 0.33300 | 0.47200 | 0.04100 |
| 2002 | 3.50000 | 9.11900 | 5.29120 | 0.31500 | 0.46200 | 0.03850 |
| 2003 | 3.40000 | 9.04900 | 5.26700 | 0.29100 | 0.46200 | 0.03850 |
| 2004 | 3.40000 | 8.81700 | 5.39380 | 0.25200 | 0.46200 | 0.03850 |
| 2005 | 3.40000 | 8.61200 | 5.39380 | 0.23500 | 0.46200 | 0.03850 |
| 2006 | 3.40000 | 8.33600 | 4.98380 | 0.18600 | 0.46200 | 0.03850 |
| 2007 | 3.25000 | 7.71100 | 4.77160 | 0.16800 | 0.46200 | 0.03850 |
| 2008 | 2.96234 | 7.61800 | 4.33460 | 0.15500 | 0.41580 | 0.03450 |
| 2009 | 2.96230 | 7.31000 | 4.54450 | 0.17300 | 0.41580 | 0.03450 |

Source: Flagler County Tax Collector Note: The City of Palm Coast was incorporated on December 31, 1999.

Note: The City of Palm Coast was incorporated on December 31, 1999

(1) The City's basic and direct tax rates are the same. The basic tax rate is limited to \$10.00 per thousand by the State of Florida. Any additional amount requires a majority vote of the city's residents.

(2) Overlapping rates are those local and county governments that apply to property owners within the City of Palm Coast.

Schedule 7 City of Palm Coast, Florida Principal Property Tax Payers, Current Year and Four Years Ago

| | | 2009 | | | 2005 | |
|--------------------------------|---------------------|------|---|---------------------|------|--|
| | Taxable Assessed | | Percentage of Total City Taxable Assessed | Taxable Assessed | | Percentage of Total City Taxable |
| Taxpayer | Value | Rank | Value | Value | Rank | Assessed Value |
| PALM COAST HOLDINGS INC | \$19,844,821 | 1 | 0.32% | \$8,473,479 | 7 | 0.27% |
| FLORIDA LANDMARK COMMUNITIES | 18,702,682 | 2 | 0.31% | - | | - |
| PALM COAST CENTER LLC | 16,712,523 | 3 | 0.27% | - | | - |
| PALM COAST MEDICAL SPECIALISTS | 15,675,899 | 4 | 0.26% | - | | - |
| CENTEX HOMES | 14,400,439 | 5 | 0.24% | - | | - |
| HARBOR CLUB OWNERS ASSN, INC | 13,564,800 | 6 | 0.22% | 16,579,324 | 1 | 0.54% |
| APPLIED BUILING DEVELOPMENT | 13,489,000 | 7 | 0.22% | - | | - |
| TARGET CORPORATION | 13,045,387 | 8 | 0.21% | - | | - |
| GINN-LA HAMMOCK BEACH LTD LLP | 12,857,645 | 9 | 0.21% | - | | - |
| RESERVE LLC | 12,543,176 | 10 | 0.21% | - | | - |
| GRAND CLUB LLC THE | - | | - | 11,241,803 | 3 | 0.36% |
| WAL-MART STORES, INC | - | | - | 9,089,406 | 5 | 0.29% |
| INTERVEST CONSTRUCTION INC | - | | - | 7,361,708 | 8 | 0.24% |
| COMMONWEALTH PALM COAST CORP | - | | - | 13,087,141 | 2 | 0.42% |
| WACHOVIA TRUST COMPANY | - | | - | 9,117,934 | 4 | 0.30% |
| CRESCENT RESOURCES INC | - | | - | 8,781,812 | 6 | 0.28% |
| LONGVIEW VILLAGE | - | | - | 6,940,340 | 9 | 0.22% |
| HOME DEPOT USA INC | | | - | 6,201,085 | 10 | 0.20% |
| | \$150,836,372 | | 2.46% | \$96,874,032 | | 3.13% |

Source: Flagler County Property Appraiser

Note: The City of Palm Coast was incorporated on December 31, 1999. Information from prior years is not available.

Schedule 8
City of Palm Coast, Florida
Property Tax Levies and Collections,
Last Nine Fiscal Years

| | | Collected V | Vithin the | | | | |
|-------------------|--------------|---------------|-------------|---------------|------------------|-------------|--|
| | Taxes Levied | Fiscal Year o | of the Levy | Collections | Total Collection | ons to Date | |
| Fiscal Year Ended | for the | | Percentage | in Subsequent | | Percentage | |
| 30/Sep | Fiscal Year | Amount | of Levy (1) | Years (2) | Amount | of Levy | |
| 2001 | \$5,021,775 | \$4,882,939 | 97.24% | - | \$4,882,939 | 97.24% | |
| 2002 | 6,206,826 | 5,981,826 | 96.37% | 24,958 | 6,006,784 | 96.78% | |
| 2003 | 6,744,718 | 6,514,609 | 96.59% | - | 6,514,609 | 96.59% | |
| 2004 | 8,174,413 | 7,855,523 | 96.10% | 6,946 | 7,862,469 | 96.18% | |
| 2005 | 10,565,776 | 10,211,826 | 96.65% | 29,558 | 10,241,384 | 96.93% | |
| 2006 | 15,112,507 | 14,602,739 | 96.63% | 14,539 | 14,617,278 | 96.72% | |
| 2007 | 20,279,982 | 19,589,267 | 96.59% | 13,873 | 19,603,140 | 96.66% | |
| 2008 | 20,765,640 | 20,101,446 | 96.80% | 81,687 | 20,183,133 | 97.19% | |
| 2009 | 18,164,720 | 17,521,094 | 96.46% | _ | 17,521,094 | 96.46% | |

Source: Flagler County Property Appraiser

Note: The City of Palm Coast was incorporated on December 31, 1999. No taxes were levied in fiscal year 2000.

(1) Taxes are levied on November 1 of each year. Taxes are due by March 31 of the following year. Taxes paid prior to March 31 receive discounts of up to 4%. See note 1 of the financial statements for more details.

(2) Details relating to collections in subsequent years is unavailable. Subsequent collections have been applied to fiscal years based on an estimate of collections.

Schedule 9
City of Palm Coast, Florida
Ratios of Outstanding Debt by Type,
Last Ten Fiscal Years

| | | Governm | ental Activit | ies | | Business-type Activities | | | | | | | | | | |
|----------------|-------------------|------------------------------------|---------------|-------------|-------------------|---------------------------------|----------------------------|-------------------------------|--------------------------------|--------------------------------|------------------------------|---|---|-------------------------|---|---------------------------|
| Fiscal Year | Capital Leases | Local Government Pooled Loan | CDGB Loan | SRF Loan | Equipment Loan | Utility Revenue Bonds (a) | Utility SRF Loan (b) | Stormwater SRF Loan (b) | Stormwater Bank Loan (b) | Total Primary Government | Taxable Assessed Value | Percentage Taxable Assessed Value of Property | Personal Income (thousands of dollars) | Estimated Population | Percentage of Personal Income (c) | e Per Capita (c) |
| 2000 | \$86,467 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 86,467 | \$ - | _ | \$1,194,237 | 30,767 | 0.01% | \$ 3 |
| 2001 | 76,444 | 1,605,000 | 318,310 | - | - | - | - | - | - | 1,999,754 | 1,594,214,20 | 0.13% | 1,282,887 | 32,732 | 0.16% | 61 |
| 2002 | 77,967 | 2,520,000 | 291,067 | - | - | - | - | - | - | 2,889,034 | 1,773,378,86 | 65 0.16% | 1,391,448 | 35,443 | 0.21% | 82 |
| 2003 | 53,612 | - | 260,300 | 75,000 | - | - | - | - | - | 388,912 | 1,983,740,62 | 28 0.02% | 1,555,403 | 38,348 | 0.03% | 10 |
| 2004 | 59,520 | - | 230,693 | 75,000 | 156,230 | 96,650,000 | - | - | - | 97,171,443 | 2,405,896,93 | 31 4.04% | 1,817,308 | 42,850 | 5.35% | 2,268 |
| 2005 | 27,033 | - | 199,880 | - | 92,801 | 96,650,000 | 8,415,152 | - | - | 105,384,866 | 3,094,404,21 | 15 3.41% | 2,139,000 | 50,484 | 4.93% | 2,087 |
| 2006 | 3,944 | - | 167,812 | - | 228,072 | 94,805,000 | 16,074,494 | 2,769,785 | - | 114,049,107 | 4,444,854,92 | 28 2.57% | 2,480,000 | 58,216 | 4.60% | 1,959 |
| 2007 | - | - | 134,437 | - | 37,846 | 142,765,000 | 23,134,323 | 3,988,024 | <u>-</u> . | 170,059,630 | 6,239,994,48 | 39 2.73% | 2,731,000 | 67,832 | 6.23% | 2,507 |
| 2008 | - | - | 99,702 | - | - | 140,845,000 | 27,939,573 | 3,919,270 | - | 172,803,545 | 7,009,877,42 | 21 2.47% | 2,805,000 | 70,376 | 6.16% | 2,455 |
| 2009 | - | - | 63,552 | - | - | 138,890,000 | 28,386,116 | 4,396,806 | 2,299,000 | 174,035,474 | 6,131,965,16 | 9 2.84% | - | 74,590 | - | 2,333 |

Note: The City of Palm Coast was incorporated on December 31, 1999. No taxes were levied in fiscal year 2000. Details regarding the City's outstanding debt can be found in the notes to the financial statements. Population for calendar year 2000 from the U.S. Census Bureau. Population estimates for calendar year 2001-2009 by the Bureau of Economic and Business Research, University of Florida.

⁽a) The City purchased the local water and wastewater utility on October 30, 2003, issuing revenue bonds to fund the purchase. During fiscal year 2007, the City issued anadditional \$49,840,000 in bonds to fund a new water treatment plant.

⁽b) The City obtained an SRF and bank loans to fund the expansion of the wastewater treatment plant, water distribution infrastructure and stormwater system improvements.

⁽c) Personal income data is for Flagler County 2000 - 2005. Personal income data is not available specifically for Palm Coast until 2006. See Demographic and Economic Statistics on page 103 for personal income and population data.

Schedule 10
City of Palm Coast, Florida
Ratios of General Bonded Debt Outstanding,
Last Ten Fiscal Years

General Bonded Debt Outstanding

| Fiscal | Local Government | | | Taxable Assessed Value | Percentage Taxable Assessed Value | Estimated | Per | |
|--------|------------------|--------------|-----------|---------------------------|---|------------|--------|-------|
| Year | Poo | led Loan (a) | Total | of Property | of Property | Population | Capita | |
| 2000 | \$ | - | \$ _ | \$ - | - | 30,767 | \$ | - |
| 2001 | | 1,605,000 | 1,605,000 | 1,594,214,203 | 0.10% | 32,732 | | 49.03 |
| 2002 | | 2,520,000 | 2,520,000 | 1,773,378,865 | 0.14% | 35,443 | | 71.10 |
| 2003 | | - | - | 1,983,740,628 | - | 38,348 | | _ |
| 2004 | | - | - | 2,405,896,931 | - | 42,850 | | - |
| 2005 | | - | - | 3,094,404,215 | - | 50,484 | | - |
| 2006 | | - | - | 4,444,854,928 | - | 58,216 | | _ |
| 2007 | | - | - | 6,239,994,489 | - | 67,832 | | - |
| 2008 | | | | 7,009,877,421 | - | 70,376 | | - |
| 2009 | | | | 6,131,965,169 | - | 74,590 | | - |

Note: The City of Palm Coast was incorporated on December 31, 1999. No taxes were levied in fiscal year 2000. Details regarding the City's outstanding debt can be found in the notes to the financial statements. Population for calendar year 2000 from the U.S. Census Bureau. Population estimates for calendar year 2001-2009 by the Bureau of Economic and Business Research, University of Florida.

(a) FY 2001 and 2002 amounts are a loan from the Florida Association of Counties loan pool.

Schedule 11
City of Palm Coast, Florida
Direct and Overlapping Governmental Activities Debt
As of September 30, 2009

| | | Estimated | |
|---------------|---|---|--|
| | | Share of | |
| Debt | Percentage | Overlapping | |
| Outstanding | Applicable (a) | Debt | |
| | | | |
| \$ 30,605,000 | 65.68% | \$ 20,101,420 | |
| 30,530,000 | 65.68% 65.68% | 20,052,160 3,027,856 | |
| 10,000,000 | 65.68% | 6,568,018 | |
| | | | |
| 79,475,000 | 60.67% | 48,213,536 | |
| 2,385,000 | 60.67% | 1,446,861 | |
| 7,495,000 | 60.67% | 4,546,844 | |
| 2,350,000 | 60.67% | 1,425,628 | |
| 10,260,000 | 65.68% | 6,738,787 | |
| | - | 112,121,112 | |
| | _ | 63,552 | |
| | _ | \$112,184,664 | |
| | \$ 30,605,000 30,530,000 4,610,000 10,000,000 79,475,000 2,385,000 7,495,000 2,350,000 | Outstanding Applicable (a) \$ 30,605,000 65.68% 30,530,000 65.68% 4,610,000 65.68% 10,000,000 65.68% 79,475,000 60.67% 2,385,000 60.67% 7,495,000 60.67% 2,350,000 60.67% | |

Sources: Assessed value data used to estimate applicable percentages provided by the Flagler County Property Appraiser. Debt outstanding data provided by each governmental unit.

Fetimated

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Palm Coast. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(a) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental units' taxable value that is within the City's boundaries and dividing it by each unit's total taxable assessed value. This same formula is used for other overlapping debt.

Schedule 12 City of Palm Coast Legal Debt Margin Information, Last Ten Fiscal Years

> The Constitution of the State of Florida, Florida Statutes 200.181 and the City of Palm Coast Charter sets no legal debt margin

Schedule 13 City of Palm Coast, Florida Pledged-Revenue Coverage, Last Ten Fiscal Years

| | | | | Utility Re | ver | ue Bonds | | | | | |
|--------|-------------|--------------|----|-----------------------|-----------|------------|--------------|-----------|----|-----------|------|
| | Rate | | | | | | | | | | |
| | Utility | Less: | | | Net | | | | | | |
| Fiscal | Service | Operating | | | Available | | Debt Service | | | | |
| Year | Charges (1) | Expenses (2) | То | To/(From) (3) Revenue | | Principal | | Interest | | Coverage | |
| | | | | | | | | | | | |
| 2000 | \$ - \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | - |
| 2001 | - | - | | - | | - | | - | | - | - |
| 2002 | - | - | | - | | - | | - | | - | - |
| 2003 | - | - | | _ | | - | | - | | - | - |
| 2004 | 16,044,561 | 9,149,504 | | 1,900,000 | | 4,995,057 | | - | | 4,442,773 | 1.12 |
| 2005 | 21,744,036 | 11,451,648 | | 3,300,000 | | 6,992,388 | | - | | 4,442,773 | 1.57 |
| 2006 | 26,593,042 | 14,152,222 | | 4,000,000 | | 8,440,820 | | 1,845,000 | | 4,405,873 | 1.35 |
| 2007 | 26,674,110 | 14,789,497 | | 1,000,000 | | 10,884,613 | | 1,880,000 | | 4,368,273 | 1.74 |
| 2008 | 24,925,712 | 16,496,688 | | - | | 8,429,024 | | 1,920,000 | | 4,329,873 | 1.35 |
| 2009 | 28,044,523 | 16,743,299 | | | | 11,301,224 | | 1,955,000 | | 6,445,164 | 1.35 |

Note: The City of Palm Coast was incorporated on December 31, 1999. Details regarding the City's outstanding debt can be found in the notes to the financial statements. The City purchased the local water and wastewater utility on October 30, 2003, issuing revenue bonds to fund the purchase.

- (1) Gross revenues include operating revenue of the system and interest earnings. Interest earnings from construction funds are excluded.
- (2) Operating expenses include operating and administrative expenses of the system.
- (3) Transfers to the Rate Stabilization account decrease net revenues and transfers from the Rate Stabilization account increase net revenues per the bond resolution

Schedule 14
City of Palm Coast, Florida
Demographic and Economic Statistics,
Last Nine Calendar Years

| | | Personal Income (a) | Per Capita | | |
|----------|------------|------------------------|---------------|------------|--------------|
| Calendar | | (thousands | Personal | School | Unemployment |
| Year | Population | of dollars) | Income (a) | Enrollment | Rate |
| 2000 | 30,767 | \$1,194,237 | \$23,622 | 6,160 | 3.60% |
| 2001 | 32,732 | 1,282,887 | 23,884 | 6,607 | 4.60% |
| 2002 | 35,443 | 1,391,448 | 24,227 | 7,054 | 5.40% |
| 2003 | 38,348 | 1,555,403 | 25,026 | 7,596 | 5.60% |
| 2004 | 42,850 | 1,817,308 | 26,632 | 8,464 | 5.10% |
| 2005 | 50,484 | 2,139,000 | 28,393 | 9,626 | 4.40% |
| 2006 | 58,216 | 2,480,000 | 30,140 | 10,973 | 4.20% |
| 2007 | 67,832 | 2,731,000 | 30,973 | 12,800 | 6.50% |
| 2008 | 70,376 | 2,805,000 | 30,746 | 12,738 | 11.80% |
| | | | | | |

Sources: Population for calendar year 2000 from the U.S. Census Bureau. Population estimates for calendar year 2001-2008 by the Bureau of Economic and Business Research, University of Florida. Personal income data per the U.S. Bureau of Economic Analysis, and data for 2009 was not available as of the financial statement date. School enrollment data is from the Flagler County School Board. Unemployment rates are from the Florida Agency for Workforce Innovation.

(a) Personal income data is for Flagler County. Data is not available specifically for Palm Coast until 2006.

Note: The City of Palm Coast was incorporated on December 31, 1999.

Schedule 15 City of Palm Coast, Florida Principal Employers, Previous Year and Six Years Ago

| | 2008 | | | 2003 | | |
|---|-----------|------|--|-----------|------|---|
| Employer | Employees | Rank | Percentage of Total County Employment (a) | Employees | Rank | Percentage of Total County Employment (a) |
| Flagler County Schools | 1,800 | 1 | 5.64% | 1,200 | 1 | 5.53% |
| Palm Coast Data | 976 | 2 | 3.06% | 1,032 | 2 | 4.75% |
| Florida Hospital-Flagler | 645 | 3 | 2.02% | 340 | 4 | 1.57% |
| Wal Mart Stores | 575 | 4 | 1.80% | 350 | 3 | 1.61% |
| Publix Supermarket | 466 | 5 | 1.46% | 190 | 5 | 0.88% |
| City of Palm Coast | 392 | 6 | 1.23% | 133 | 9 | 0.61% |
| Grand Oaks Health & Rehabilitation | 200 | 7 | 0.63% | - | - | - |
| Albertson's | 125 | 8 | 0.39% | - | - | - |
| FAA - Center for Management Development | 115 | 9 | 0.36% | - | - | - |
| Kanthal Palm Coast | 105 | 10 | 0.33% | - | - | - |
| Winn-Dixie Stores | - | - | - | 170 | 6 | 0.78% |
| American Radionic Company, Inc. | - | - | - | 137 | 7 | 0.63% |
| Beverly Health & Rehabilitation | - | - | - | 135 | 8 | 0.62% |
| Ascom Energy Systems, Inc. | - | - | - | 131 | 10 | 0.60% |
| Total | 5,399 | | 16.92% | 3,818 | | 17.59% |

Source: Enterprise Flagler, Flagler County Chamber of Commerce, Florida Research and Economic database for civilian workforce

Note: Information for years prior to 2003, and subsequent to 2008 is unavailable.

(a) Statistics relating to total city employment are unavailable. The City of Palm Coast represents approximately 70% of the total population of Flagler County.

Schedule 16
City of Palm Coast, Florida
Full-time-Equivalent City Government Employees by Function/Program,
Last Ten Fiscal Years

Full-time-Equivalent Employees as of September 30

| | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 (a) | 2009 |
|-----------------------------------|------|------|------|------|------|------|------|------|----------|------|
| Function/Program | | | | | | | | | . , | |
| General Government | | | | | | | | | | |
| City Administration | - | - | 2 | 2 | 4 | 4 | 4 | 4 | 22 | 22 |
| Community Relations | - | - | - | - | - | 3 | 4 | 4 | - | 0 |
| City Attorney | - | - | - | - | - | - | _ | 1 | 1 | 1 |
| City Clerk | - | - | 1 | 1 | 1 | 3 | 4 | 5 | - | 0 |
| Financial Services | 15 | 9 | 10 | 9 | 10 | 15 | 15 | 17 | 14 | 9 |
| Information Tech & Communications | - | - | - | 1 | 2 | 7 | 12 | 14 | 15 | 15 |
| Community Development | - | 13 | 29 | 23 | 16 | 14 | 17 | 19 | 60 | 17 |
| Building and Code Enforcement | - | - | - | 4 | 21 | 55 | 54 | 51 | - | 45 |
| Fire | - | 25 | 30 | 33 | 36 | 37 | 44 | 46 | 58 | 67 |
| Law Enforcement | - | - | - | - | - | - | 1 | 1 | 1 | 1 |
| Public Works | - | 25 | 36 | 34 | 34 | 37 | 55 | 55 | 43 | 64 |
| Engineering | - | - | _ | - | - | - | 6 | 7 | 18 | 17 |
| Recreation and Althletics | - | 3 | 10 | 15 | 17 | 23 | 32 | 40 | 31 | 27 |
| Capital Projects | - | - | _ | 9 | 16 | 10 | 7 | 8 | - | 0 |
| Water and Wastewater Utility (1) | - | - | _ | - | 67 | 81 | 101 | 112 | 106 | 116 |
| Solid Waste | - | - | - | - | - | 2 | 2 | 2 | - | 0 |
| Stormwater Management (2) | - | - | _ | - | - | 16 | 17 | 20 | 16 | 30 |
| Golf Course | - | - | _ | - | - | - | _ | _ | 1 | 0 |
| Tennis Center | - | _ | _ | - | - | - | _ | _ | 3 | 3 |
| Fleet Management | - | _ | - | 2 | 4 | 4 | 5 | 5 | 3 | 3 |
| Total | 15 | 75 | 118 | 133 | 227 | 310 | 379 | 410 | 391 | 436 |

Source: City Budget

Notes: A full-time employee is scheduled to work 2,080 hours per year, including vacation and sick leave. Fire employees (not including administrative positions) are scheduled to work 2,756 hours per year, including vacation and sick leave. Full-time-equivalent employment is calculated by dividing total labor hours by 2,756 for Fire, and 2,080 for all other employees.

The City of Palm Coast was incorporated on December 31, 1999.

- (1) The City purchased the local water and wastewater utility on October 30, 2003.
- (2) The City and the Palm Coast Community Service Corporation (PCCSC) merged during fiscal year 2005 creating the Stormwater Management department.
- (a) General government departments and functions were reorganized for the year ended September 30, 2008.

Schedule 17 City of Palm Coast, Florida Operating Indicators by Function/Program, Last Eight Fiscal Years

Fiscal Year

| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
|---|----------|----------|----------|----------|----------|----------|----------|----------|
| Function/Program | | | | | | | | |
| General Government | | | | | | | | |
| Building Permits Issued | | | | | | | | |
| Residential | - | 2,816 | 4,347 | 3,299 | 2,187 | 507 | 203 | 132 |
| Commercial | - | 77 | 97 | 130 | 56 | 83 | 100 | 17 |
| Other | - | 3,309 | 4,652 | 6,259 | 6,906 | 4,201 | 4,991 | 5,609 |
| Total | 5,363 | 6,202 | 9,096 | 9,688 | 9,149 | 4,791 | 5,294 | 5,758 |
| Building Inspections | - | 67,776 | 39,873 | 69,047 | 42,493 | 58,735 | 18,503 | 17,488 |
| Code Violations | | | | | | | | |
| Total Code Violations | 3,934 | 9,395 | 10,897 | 14,528 | 15,743 | 14,775 | 19,789 | 18,775 |
| Code Violations Cleared | 2,271 | 3,594 | 2,791 | 7,756 | 9,820 | 12,226 | 14,335 | 13,028 |
| Expenditures per Cleared Violation | - | \$126 | \$206 | \$111 | \$119 | \$168 | \$140 | \$143 |
| Fire and Rescue | | V | ¥ | * | **** | * | * | * |
| Total Fire Calls | 143 | 185 | 238 | 159 | 192 | 207 | 170 | 222 |
| Total EMS Calls | 1,559 | 1,866 | 2,592 | 3,050 | 2,419 | 3,311 | 4,501 | 4,860 |
| % Responses under 5 Minutes | 51% | 50% | 44% | 52% | 52% | 63.10% | 61% | 56% |
| Public Works | 0170 | 0070 | 1170 | 0270 | 0270 | 00.1070 | 0.70 | 0070 |
| Refuse Collection (Annual Tons) | 15,682 | 20.625 | 26,362 | 33,601 | 37,515 | 46,093 | 34,137 | 31.580 |
| Recycle Collection (Annual Tons) | 2,602 | 2,990 | 2.101 | 2,836 | 2,959 | 4,339 | 3,857 | 3,969 |
| Street Rehabilitation (Expenditures per capita) | \$78 | \$89 | \$40 | \$57 | \$63 | \$58 | \$49 | \$55 |
| Potholes Repaired | 397 | 695 | 454 | 404 | 790 | 1,790 | 1,210 | 350 |
| Parks and Recreation | 001 | 000 | 101 | 101 | 700 | 1,700 | 1,210 | 000 |
| Developed Park Acres/1000 population | 2 | 1 | 4 | 3 | 4 | 5 | 4 | 4 |
| Recreation Program Expenditures/1000 population | \$14,099 | \$14,058 | \$20,168 | \$12,906 | \$16,635 | \$17,152 | \$22,002 | \$13,544 |
| Total Recreation Revenues/1000 population | \$2,280 | \$2,380 | \$2,420 | \$3,380 | \$3,725 | \$4,130 | \$3,504 | \$3,769 |
| Engineering and Stormwater (1) | Ψ2,200 | Ψ2,500 | Ψ2,420 | ψ0,000 | Ψ3,7 23 | ψ4,130 | Ψ5,504 | ψ5,7 05 |
| Freshwater Canal Maintenance - | | | | | | | | |
| 100% Annual Service Required | _ | _ | _ | _ | 60.20% | 100% | 100% | 100% |
| Existing Swale Service - | | | | | 00.2070 | 10070 | 10070 | 10070 |
| 2% of Existing Swales Regraded Annually | _ | _ | _ | _ | 2.80% | 2% | 2% | 2% |
| Hazardous Drainage Conditions Resolved - | _ | _ | _ | _ | 2.0070 | 2 /0 | 2 /0 | 2 /0 |
| 100% Repaired in 24 Hours | | | | _ | 85.70% | 100% | 100% | 100% |
| Water (2) | - | _ | _ | _ | 03.7070 | 100 /0 | 100 /0 | 100 /0 |
| New Connections | | _ | 3,745 | 3,751 | 1,603 | 1,599 | 481 | 201 |
| Peak Daily Water Demand (Million gallons per day) | - | _ | 10 | 9 | 1,003 | 1,599 | 10 | 10 |
| Wastewater (2) | - | - | 10 | 9 | 11 | 11 | 10 | 10 |
| Peak Daily Wastewater Treated | | | 7 | 8 | 6 | 11 | 7 | 12 |
| (Million gallons per day) | - | - | / | 0 | 0 | 11 | , | 12 |
| Sources: Various City departments | | | | | | | | |
| Jources. Various City departments | | | | | | | | |

Notes: The City of Palm Coast was incorporated on December 31, 1999. Certain operating indicators for and prior to fiscal year 2002 are unavailable.

(1) The City and the Palm Coast Community Service Corporation (PCCSC) merged during fiscal year 2005 creating the Stormwater Management department.

⁽²⁾ The City purchased the local water and wastewater utility on October 30, 2003.

Schedule 18
City of Palm Coast, Florida
Capital Asset Statistics by Function/Program,
Last Eight Fiscal Years

| Fiscal Year | | | | | | | | |
|--|-------|-------|-------|-------|-------|-------|-------|-------|
| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| Function/Program | | | | | | | | |
| | | | | | | | | |
| Fire and Rescue | | | | | | | | |
| Stations | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 5 |
| Apparatus | 11 | 14 | 9 | 12 | 12 | 15 | 15 | 15 |
| Public Works | | | | | | | | |
| Streets (miles) | 1,032 | 1,032 | 1,077 | 1,078 | 1,222 | 1,222 | 1,234 | 1,234 |
| Traffic Signals | - | 26 | 26 | 29 | 36 | 41 | 43 | 47 |
| Fleet Size | 49 | 91 | 113 | 153 | 238 | 241 | 301 | 283 |
| Parks and Recreation | | | | | | | | |
| Acreage | 481 | 481 | 602 | 602 | 647 | 672 | 672 | 746 |
| Playgrounds | 3 | 3 | 4 | 4 | 6 | 6 | 6 | 7 |
| Athletic Fields | 4 | 4 | 14 | 14 | 14 | 16 | 16 | 22 |
| Community Centers | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Stormwater (1) | | | | | | | | |
| Swales (miles) | - | - | - | 1,000 | 1,000 | 1,000 | 1,200 | 1,200 |
| Drainage ditches (miles) | - | - | - | 150 | 150 | 150 | 150 | 150 |
| Canals (miles) | - | - | - | 80 | 80 | 80 | 80 | 80 |
| Water control structures | - | - | - | 19 | 19 | 19 | 19 | 19 |
| Water (2) | | | | | | | | |
| Water Mains (miles) | - | - | 623 | 623 | 648 | 648 | 648 | 679 |
| Fire Hydrants | - | - | 3,058 | 3,058 | 3,455 | 3,455 | 3,455 | 3,717 |
| Capacity (millions of gallons per day) | - | - | 12 | 12 | 12 | 12 | 12 | 15 |
| Wastewater (2) | | | | | | | | |
| Sewers (miles) | - | - | 475 | 475 | 560 | 560 | 560 | 613 |
| Treatment Capacity (millions of gallons per day) | - | - | 5 | 5 | 7 | 7 | 7 | 7 |

Sources: Various City departments

Notes: The City of Palm Coast was incorporated on December 31, 1999. Certain operating indicators for and prior to fiscal year 2002 are unavailable. No capital asset indicators are available for the general government function.

- (1) The City and the Palm Coast Community Service Corporation (PCCSC) merged during fiscal year 2005 creating the Stormwater Management department.
- (2) The City purchased the local water and wastewater utility on October 30, 2003.



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